



# Equality monitoring of employee protected characteristics

## 2019-20 data tables

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## Explanatory Notes

### Publication principles

We present our data in a way that aims to balance transparency and our duty to protect the anonymity of our employees as per the General Data Protection Regulations (GDPR). The data we present:

- Reflects the proportion of our workforce that has completed their equality data information, including ‘prefer not to say’ (but with non-complete records excluded)
- Uses percentage bandings only, rather than the count of people in each group.

### Recruitment Stage

There are two recruitment tables for each protected characteristic.

(1) shows the total applicant distribution by the following vacancy types:

- **Internal only:** vacancies that were open to current employees only
- **External and internal:** vacancies open to both employees and the public

(2) the progression of applicants by equality group through key recruitment stages. This includes all applications received across all our vacancies in the reporting period. Using the example above, each column heading represents the last stage that applicants reached. For example, 15-20% of total applicants reached the interview stage but were not appointed, whilst 15-20% were interviewed and appointed. The remaining 60-65% did not reach the interview stage.

| Sex               | Applied/withdrew | Interviewed | Appointed | Total |
|-------------------|------------------|-------------|-----------|-------|
| Female            | 65-70%           | 15-20%      | 15-20%    | 100%  |
| Male              | 60-65%           | 15-20%      | 15-20%    | 100%  |
| Prefer not to say | 100%             | <5%         | <5%       | 100%  |
| Total             | 60-65%           | 15-20%      | 15-20%    | 100%  |

### Trans status (gender reassignment)

We do gather data on transgender status however our employee population is too small to publicly report on this protected characteristic.

### National Identity

Monitoring questions and answer options are the same as those used in the Scottish Census 2011. We use the following aggregated categories:

- **Scottish:** Scottish
- **Other British:** English, Welsh, Northern Irish, British
- **Other national identity:** Other national identity.

## Ethnic Origin

Monitoring questions and answer options are the same as those used in the Scottish Census 2011. Over our 2017-20 equality outcomes cycle we have used the following aggregated categories for our reporting purposed with reference to the Coalition of Race Equality and Rights (CRER) guidance '[Equal Pay Duties - Race and disability, PSED: Get ready for April 2017](#)'.

- **White Scottish, British, Irish:** aggregates white Scottish, British or Irish
- **White minority ethnic:** aggregates all other white ethnic groups
- **Non-white ethnic minority:** aggregates the high level Scottish census groupings mixed/multiple ethnic groups, Asian, African, Caribbean or Black and other ethnic groups.

We acknowledge that aggregating data in this way can disguise differences between ethnic groups. Our numbers are too low to disaggregate data further.

## Religion or belief

Monitoring questions and answer options are the same as those used in the Scottish Census 2011. We use the following aggregated categories:

- **No religion or belief:** no religion
- **Christian:** aggregates Church of Scotland, Roman Catholic and other Christian
- **Other religions or belief:** aggregates Buddhist, Hindu, Muslim, Sikh, Jewish and other religion or belief.

## Disability

Monitoring questions and answer options are the same as those used in the Scottish Census 2011. Our reporting therefore includes disability and long term conditions.

## Grades

Grade 1 is our lowest paid grade. Grade 10 is our highest paid grade.

## Definition of full time

Full time employees are those contracted to work 37 hours per week or 36 hours per week for employees on legacy contracts.

## Suppression of Values

All data tables use **percentages only**, not counts. The following principles apply:

- Percentages are reported in 5% bands. Each band equates to more than 10 people to meet Equality and Human Rights Commission guidance.
- Where any figures are on the boundary between two bands, these have been allocated to the higher band; e.g. 65% would be within 65-70%, not 60-65%
- Upper and lower points are reported as <5% and >95%.
- Cross tabs by grade, working pattern and training are included for disability, age, sex and race only.

## Section 1: Sex

**Table 1.1 - Employees 2019-20: Sex distribution**

*The percentages used below are based on 346 employees with 100% equality record completion.*

| Sex          | Percentage  |
|--------------|-------------|
| Female       | 65-70%      |
| Male         | 30-35%      |
| <b>Total</b> | <b>100%</b> |

**Table 1.2 - Employees 2019-20: Sex by grade bands**

*The percentages used below are based on 346 employees with 100% equality record completion.*

| Sex          | Grades 1-3  | Grades 4-6  | Grades 7+   | Total         |
|--------------|-------------|-------------|-------------|---------------|
| Female       | 70-75%      | 60-65%      | 60-65%      | <b>65-70%</b> |
| Male         | 25-30%      | 35-40%      | 30-35%      | <b>30-35%</b> |
| <b>Total</b> | <b>100%</b> | <b>100%</b> | <b>100%</b> | <b>100%</b>   |

**Table 1.3 - Employees 2019-20: Sex by working pattern**

*The percentages used below are based on 346 employees with 100% equality record completion.*

| Sex          | Full time   | Part time   | Total         |
|--------------|-------------|-------------|---------------|
| Female       | 55-60%      | 85-90%      | <b>65-70%</b> |
| Male         | 40-45%      | 10-15%      | <b>30-35%</b> |
| <b>Total</b> | <b>100%</b> | <b>100%</b> | <b>100%</b>   |

**Table 1.4 - Employees 2019-20: Sex by training**

*The percentages used below are based on 13 employees with 100% equality record completion.*

| Sex          | Engaged in training |
|--------------|---------------------|
| Female       | 80-85%              |
| Male         | 15-20%              |
| <b>Total</b> | <b>100%</b>         |

**Table 1.5 - Recruitment 2019-20: Sex of applicant by recruitment type**

| Sex               | Internal only | External only | External and internal | Total         |
|-------------------|---------------|---------------|-----------------------|---------------|
| Female            | 75-80%        | >95%          | 55-60%                | <b>60-65%</b> |
| Male              | 25-30%        | <5%           | 40-45%                | <b>35-40%</b> |
| Prefer not to say | <5%           | <5%           | <5%                   | <b>&lt;5%</b> |
| <b>Total</b>      | <b>100%</b>   | <b>100%</b>   | <b>100%</b>           | <b>100%</b>   |

**Table 1.6 - Recruitment 2019-20: Sex of applicant by recruitment stage**

| Sex    | Applied/ withdrew | Interviewed | Appointed | Total         |
|--------|-------------------|-------------|-----------|---------------|
| Female | 55-60%            | 65-70%      | 75-80%    | <b>55-60%</b> |
| Male   | 40-45%            | 30-35%      | 20-25%    | <b>35-40%</b> |

|                   |             |             |             |             |
|-------------------|-------------|-------------|-------------|-------------|
| Prefer not to say | <5%         | <5%         | <5%         | <5%         |
| <b>Total</b>      | <b>100%</b> | <b>100%</b> | <b>100%</b> | <b>100%</b> |

**Table 1.7 - Leavers 2019-20: Sex distribution**

*The percentages used below are based on 33 employees with 100% equality record completion.*

| Sex          | Percentage  |
|--------------|-------------|
| Female       | 65-70%      |
| Male         | 30-35%      |
| <b>Total</b> | <b>100%</b> |

## Section 2: Age distributions

**Table 2.1 - Employees 2019-20: Age distribution**

*The percentages used below are based on 346 employees with 100% equality record completion.*

| Age (years)  | Percentage of employees |
|--------------|-------------------------|
| <=24         | <5%                     |
| 25-34        | 10-15%                  |
| 35-44        | 25-30%                  |
| 45-54        | 30-35%                  |
| 55-64        | 20-25%                  |
| 65+          | <5%                     |
| <b>Total</b> | <b>100%</b>             |

**Table 2.2 - Employees 2019-20: Age by grade bands**

*The percentages used below are based on 346 employees with 100% equality record completion.*

| Age (years)  | Grades 1-3  | Grades 4-6  | Grades 7+   | Total       |
|--------------|-------------|-------------|-------------|-------------|
| <=24         | <5%         | <5%         | <5%         | <5%         |
| 25-34        | 15-20%      | 10-15%      | 5-10%       | 10-15%      |
| 35-44        | 25-30%      | 35-15%      | 15-20%      | 25-30%      |
| 45-54        | 25-30%      | 30-35%      | 45-50%      | 30-35%      |
| 55-64        | 20-25%      | 15-20%      | 25-30%      | 20-25%      |
| 65+          | <5%         | <5%         | <5%         | <5%         |
| <b>Total</b> | <b>100%</b> | <b>100%</b> | <b>100%</b> | <b>100%</b> |

**Table 2.3 - Employees 2019-20: Age by working pattern**

*The percentages used below are based on 356 employees with 100% equality record completion.*

| Age (years) | Full time | Part time | Total  |
|-------------|-----------|-----------|--------|
| <=24        | <5%       | <5%       | <5%    |
| 25-34       | 15-20%    | 5-10%     | 10-15% |
| 35-44       | 25-30%    | 30-35%    | 25-30% |
| 45-54       | 30-35%    | 30-35%    | 30-35% |
| 55-64       | 20-25%    | 20-25%    | 20-25% |

|              |             |             |             |
|--------------|-------------|-------------|-------------|
| 65+          | <5%         | <5%         | <5%         |
| <b>Total</b> | <b>100%</b> | <b>100%</b> | <b>100%</b> |

**Table 2.4 - Employees 2019-20: Age by training**

*The percentages used below are based on 13 employees with 100% equality record completion.*

| Age (years)  | Percentage  |
|--------------|-------------|
| <=24         | <5%         |
| 25-34        | 30-35%      |
| 35-44        | 15-20%      |
| 45-54        | 35-40%      |
| 55-64        | 15-20%      |
| 65+          | <5%         |
| <b>Total</b> | <b>100%</b> |

**Table 2.5 - Recruitment 2019-20: Age by recruitment type**

| Age (years)       | Internal only | External only | Internal & External | Total       |
|-------------------|---------------|---------------|---------------------|-------------|
| <=24              | 5-10%         | <5%           | 15-20%              | 15-20%      |
| 25-34             | 25-30%        | 40-45%        | 35-40%              | 35-40%      |
| 35-44             | 25-30%        | 10-15%        | 15-20%              | 15-20%      |
| 45-54             | 40-45%        | 25-30%        | 10-15%              | 15-20%      |
| 55-64             | 5-10%         | 10-15%        | <5%                 | <5%         |
| 65+               | <5%           | <5%           | <5%                 | <5%         |
| Prefer not to say | <5%           | <5%           | 5-10%               | 5-10%       |
| <b>Total</b>      | <b>100%</b>   | <b>100%</b>   | <b>100%</b>         | <b>100%</b> |

**Table 2.6 - Recruitment 2019-20: Applicant age by recruitment stage**

| Age (years)       | Applied/withdrew | Interviewed | Appointed   |
|-------------------|------------------|-------------|-------------|
| <=24              | 15-20%           | 5-10%       | <5%         |
| 25-34             | 40-45%           | 20-25%      | 35-40%      |
| 35-44             | 15-20%           | 25-30%      | 30-35%      |
| 45-54             | 10-15%           | 25-30%      | 20-25%      |
| 55-64             | <5%              | <5%         | 5-10%       |
| 65+               | <5%              | <5%         | <5%         |
| Prefer not to say | 5-10%            | 5-10%       | <5%         |
| <b>Total</b>      | <b>100%</b>      | <b>100%</b> | <b>100%</b> |

**Table 2.7 - Leavers 2019-20: Age distribution**

*The percentages used below are based on 33 employees with 100% equality record completion.*

| Sex   | Percentage |
|-------|------------|
| <=24  | 10-15%     |
| 25-34 | 10-15%     |
| 35-44 | 20-25%     |
| 45-54 | 15-20%     |
| 55-64 | 20-25%     |
| 65+   | 15-20%     |

|              |             |
|--------------|-------------|
| <b>Total</b> | <b>100%</b> |
|--------------|-------------|

## Section 3: National identity

**Table 3.1 - Employees 2019-20: National identity distribution**

*The percentages used below are based on 272 employees with 79% equality record completion.*

| National identity       | Percentage  |
|-------------------------|-------------|
| Scottish                | 60-65%      |
| Other British           | 25-30%      |
| Other national identity | <5%         |
| Prefer not to say       | 5-10%       |
| <b>Total</b>            | <b>100%</b> |

**Table 3.2 - Employees 2019-20: National identity by grade bands**

*The percentages used below are based on 272 employees with 79% equality record completion.*

| National identity       | Grades 1-3  | Grades 4-6  | Grades 7+   | Total         |
|-------------------------|-------------|-------------|-------------|---------------|
| Scottish                | 70-75%      | 50-55%      | 65-70%      | <b>60-65%</b> |
| Other British           | 15-20%      | 30-35%      | 25-30%      | <b>25-30%</b> |
| Other national identity | <5%         | <5%         | <5%         | <b>&lt;5%</b> |
| Prefer not to say       | <5%         | 5-10%       | 5-10%       | <b>5-10%</b>  |
| <b>Total</b>            | <b>100%</b> | <b>100%</b> | <b>100%</b> | <b>100%</b>   |

**Table 3.3 - Employees 2019-20: National identity by working pattern**

*The percentages used below are based on 272 employees with 79% equality record completion.*

| National identity       | Full time   | Part time   | Total         |
|-------------------------|-------------|-------------|---------------|
| Scottish                | 60-65%      | 60-65%      | <b>60-65%</b> |
| Other British           | 25-30%      | 30-35%      | <b>25-30%</b> |
| Other national identity | <5%         | <5%         | <b>&lt;5%</b> |
| Prefer not to say       | 5-10%       | 5-10%       | <b>5-10%</b>  |
| <b>Total</b>            | <b>100%</b> | <b>100%</b> | <b>100%</b>   |

**Table 3.4 - Employees 2019-20: National identity by training**

*The percentages used below are based on 11 employees with 85% equality record completion.*

| National identity       | Percentage  |
|-------------------------|-------------|
| Scottish                | 60-65%      |
| Other British           | 25-30%      |
| Other national identity | 5-10%       |
| Prefer not to say       | <5%         |
| <b>Total</b>            | <b>100%</b> |

**Table 3.5 - Recruitment 2019-20: Applicant national identity by recruitment type**

| National identity       | Internal only | External only | Internal & External | Total       |
|-------------------------|---------------|---------------|---------------------|-------------|
| Scottish                | <5%           | 50-55%        | 50-55%              | 50-55%      |
| Other British           | 65-70%        | <5%           | 30-35%              | 30-35%      |
| Other national identity | 30-35%        | 50-55%        | 10-15%              | 15-20%      |
| Prefer not to say       | <5%           | <5%           | <5%                 | <5%         |
| <b>Total</b>            | <b>100%</b>   | <b>100%</b>   | <b>100%</b>         | <b>100%</b> |

**Table 3.6 - Recruitment 2019-20: Applicant national identity by recruitment stage**

| National identity       | Applied/withdrew | Interviewed | Appointed   |
|-------------------------|------------------|-------------|-------------|
| Scottish                | 50-55%           | 55-60%      | 30-35%      |
| Other British           | 30-35%           | 30-35%      | 25-30%      |
| Other national identity | 10-15%           | 5-10%       | 30-35%      |
| Prefer not to say       | <5%              | <5%         | 10-15%      |
| <b>Total</b>            | <b>100%</b>      | <b>100%</b> | <b>100%</b> |

**Table 3.7 - Leavers 2019-20: National identity distribution**

*The percentages used below are based on 18 employees with 55% equality record completion.*

| National identity       | Percentage  |
|-------------------------|-------------|
| Scottish                | 70-75%      |
| Other British           | 15-20%      |
| Other national identity | 5-10%       |
| Prefer not to say       | <5%         |
| <b>Total</b>            | <b>100%</b> |

## Section 4: Ethnic origin

**Table 4.1 - Employees 2019-20: Ethnic origin distribution**

*The percentages used below are based on 272 employees with 79% equality record completion.*

| Ethnic origin                  | Percentage  |
|--------------------------------|-------------|
| White Scottish, British, Irish | 85-90%      |
| White minority ethnic          | <5%         |
| Non-white minority ethnic      | <5%         |
| Prefer not to say              | 5-10%       |
| <b>Total</b>                   | <b>100%</b> |



**Table 4.2 - Employees 2019-20: Ethnic origin by grade bands**

The percentages used below are based on 272 employees with 79% equality record completion.

| Ethnic origin                  | Grades 1-3  | Grades 4-6  | Grades 7+   | Total       |
|--------------------------------|-------------|-------------|-------------|-------------|
| White Scottish, British, Irish | 85-90%      | 85-90%      | 85-90%      | 85-90%      |
| White minority ethnic          | <5%         | <5%         | <5%         | <5%         |
| Non-white minority ethnic      | <5%         | <5%         | <5%         | <5%         |
| Prefer not to say              | 5-10%       | 5-10%       | 10-15%      | 5-10%       |
| <b>Total</b>                   | <b>100%</b> | <b>100%</b> | <b>100%</b> | <b>100%</b> |

**Table 4.3 - Employees 2019-20: Ethnic origin by working pattern**

The percentages used below are based on 272 employees with 79% equality record completion.

| Ethnic origin                  | Full time   | Part time   | Total       |
|--------------------------------|-------------|-------------|-------------|
| White Scottish, British, Irish | 85-90%      | 85-90%      | 85-90%      |
| White minority ethnic          | <5%         | <5%         | <5%         |
| Non-white minority ethnic      | <5%         | <5%         | <5%         |
| Prefer not to say              | 5-10%       | 5-10%       | 5-10%       |
| <b>Total</b>                   | <b>100%</b> | <b>100%</b> | <b>100%</b> |

**Table 4.4 - Employees 2019-20: Ethnic origin by training**

The percentages used below are based on 15 employees with 71% equality record completion.

| Ethnic origin                  | Percentage  |
|--------------------------------|-------------|
| White Scottish, British, Irish | 90-95%      |
| White minority ethnic          | 5-10%       |
| Non-white minority ethnic      | <5%         |
| Prefer not to say              | <5%         |
| <b>Total</b>                   | <b>100%</b> |

**Table 4.5 - Recruitment 2019-20: Applicant ethnic origin by recruitment type**

| Ethnic origin                  | Internal only | External only | Internal & External | Total       |
|--------------------------------|---------------|---------------|---------------------|-------------|
| White Scottish, British, Irish | 85-90%        | 85-90%        | 75-80%              | 75-80%      |
| White minority ethnic          | 10-15%        | 10-15%        | 5-10%               | 5-10%       |
| Non-white minority ethnic      | <5%           | <5%           | 10-15%              | 10-15%      |
| Prefer not to say              | <5%           | <5%           | <5%                 | <5%         |
| <b>Total</b>                   | <b>100%</b>   | <b>100%</b>   | <b>100%</b>         | <b>100%</b> |

**Table 4.6 - Recruitment 2019-20: Applicant ethnic origin by recruitment stage**

| Ethnic origin                  | Applied/withdrew | Interviewed | Appointed |
|--------------------------------|------------------|-------------|-----------|
| White Scottish, British, Irish | 75-80%           | 80-85%      | 75-80%    |
| White minority ethnic          | 5-10%            | 5-10%       | 10-15%    |
| Non-white minority ethnic      | 10-15%           | 5-10%       | 10-15%    |

|                   |             |             |             |
|-------------------|-------------|-------------|-------------|
| Prefer not to say | <5%         | <5%         | <5%         |
| <b>Total</b>      | <b>100%</b> | <b>100%</b> | <b>100%</b> |

**Table 4.7 - Leavers 2019-20: Ethnic origin distribution**

*The percentages used below are based on 18 employees with 55% equality record completion.*

| <b>Ethnic origin</b>           | <b>Percentage</b> |
|--------------------------------|-------------------|
| White Scottish, British, Irish | 90-95%            |
| White minority ethnic          | <5%               |
| Non-white minority ethnic      | <5%               |
| Prefer not to say              | 5-10%             |
| <b>Total</b>                   | <b>100%</b>       |

## Section 5: Religion or belief

**Table 5.1 - Employees 2019-20: Religion/belief distribution**

*The percentages used below are based on 272 employees with 79% equality record completion.*

| <b>Religion/belief</b>   | <b>Percentage</b> |
|--------------------------|-------------------|
| No religion or belief    | 45-50%            |
| Christian                | 35-40%            |
| Other religion or belief | <5%               |
| Prefer not to say        | 15-20%            |
| <b>Total</b>             | <b>100%</b>       |

**Table 5.2 - Recruitment 2019-20: Applicant religion/belief by recruitment type**

| <b>Religion/belief</b>   | <b>Internal only</b> | <b>External only</b> | <b>Internal &amp; External</b> | <b>Total</b>  |
|--------------------------|----------------------|----------------------|--------------------------------|---------------|
| No religion or belief    | 30-35%               | 55-60%               | 60-65%                         | <b>60-65%</b> |
| Christian                | 40-45%               | 25-30%               | 15-20%                         | <b>20-25%</b> |
| Other religion or belief | <5%                  | <5%                  | 5-10%                          | <b>5-10%</b>  |
| Prefer not to say        | 20-25%               | 10-15%               | 5-10%                          | <b>5-10%</b>  |
| <b>Total</b>             | <b>100%</b>          | <b>100%</b>          | <b>100%</b>                    | <b>100%</b>   |

**Table 5.3 - Recruitment 2019-20: Applicant religion/belief by recruitment stage**

| <b>Religion/belief</b>   | <b>Applied/withdrew</b> | <b>Interviewed</b> | <b>Appointed</b> |
|--------------------------|-------------------------|--------------------|------------------|
| No religion or belief    | 65-70%                  | 50-55%             | <b>55-60%</b>    |
| Christian                | 20-25%                  | 20-25%             | <b>25-30%</b>    |
| Other religion or belief | 5-10%                   | 5-10%              | <b>5-10%</b>     |
| Prefer not to say        | 5-10%                   | 15-20%             | <b>10-15%</b>    |
| <b>Total</b>             | <b>100%</b>             | <b>100%</b>        | <b>100%</b>      |

**Table 5.4 - Leavers 2019-20: Religion/belief distribution**

The percentages used below are based on 18 employees with 55% equality record completion.

| Religion/belief          | Percentage  |
|--------------------------|-------------|
| No religion or belief    | 55-60%      |
| Christian                | 25-30%      |
| Other religion or belief | <5%         |
| Prefer not to say        | 10-15%      |
| <b>Total</b>             | <b>100%</b> |

## Section 6: Sexual orientation

**Table 6.1 - Employees 2019-20: Sexual orientation distribution**

The percentages used below are based on 272 employees with 79% equality record completion.

| Sexual orientation       | Percentage  |
|--------------------------|-------------|
| Heterosexual/straight    | 80-85%      |
| Lesbian, Gay or Bisexual | <5%         |
| Other/not sure           | <5%         |
| Prefer not to say        | 10-15%      |
| <b>Total</b>             | <b>100%</b> |

**Table 6.2 - Recruitment 2019-20: Applicant sexual orientation by recruitment type**

| Sexual orientation       | Internal only | External only | Internal & External | Total         |
|--------------------------|---------------|---------------|---------------------|---------------|
| Heterosexual/straight    | 80-85%        | 85-90%        | 80-85%              | <b>80-85%</b> |
| Lesbian, Gay or Bisexual | 5-10%         | 10-15%        | 5-10%               | <b>5-10%</b>  |
| Prefer not to say        | 5-10%         | <5%           | 5-10%               | <b>5-10%</b>  |
| <b>Total</b>             | <b>100%</b>   | <b>100%</b>   | <b>100%</b>         | <b>100%</b>   |

**Table 6.3 - Recruitment 2019-20: Applicant sexual orientation by recruitment stage**

| Sexual orientation       | Applied/ withdrew | Interviewed | Appointed   |
|--------------------------|-------------------|-------------|-------------|
| Heterosexual/straight    | 80-85%            | 80-85%      | 85-90%      |
| Lesbian, Gay or Bisexual | 5-10%             | 5-10%       | 5-10%       |
| Prefer not to say        | 5-10%             | 5-10%       | <5%         |
| <b>Total</b>             | <b>100%</b>       | <b>100%</b> | <b>100%</b> |

**Table 6.4 - Leavers 2019-20: Sexual orientation distribution**

The percentages used below are based on 18 employees with 55% equality record completion.

| Sexual orientation       | Percentage |
|--------------------------|------------|
| Heterosexual/ straight   | 85-90%     |
| Lesbian, Gay or Bisexual | <5%        |

|                   |             |
|-------------------|-------------|
| Other/ not sure   | <5%         |
| Prefer not to say | 10-15%      |
| <b>Total</b>      | <b>100%</b> |

## Section 7: Disability

**Table 7.1 - Employees 2019-20: Disability distribution**

*The percentages used below are based on 272 employees with 79% equality record completion.*

| Disability        | Percentage  |
|-------------------|-------------|
| Yes               | 15-20%      |
| No                | 60-65%      |
| Prefer not to say | 15-20%      |
| <b>Total</b>      | <b>100%</b> |

**Table 7.2 - Employees 2019-20: Disability by grade bands**

*The percentages used below are based on 272 employees with 79% equality record completion.*

| Disability        | Grades 1-3  | Grades 4-6  | Grades 7+   | Total         |
|-------------------|-------------|-------------|-------------|---------------|
| Yes               | 15-20%      | 15-20%      | 25-30%      | <b>15-20%</b> |
| No                | 60-65%      | 65-70%      | 55-60%      | <b>60-65%</b> |
| Prefer not to say | 15-20%      | 15-20%      | 15-20%      | <b>15-20%</b> |
| <b>Total</b>      | <b>100%</b> | <b>100%</b> | <b>100%</b> | <b>100%</b>   |

**Table 7.3 - Employees 2019-20: Disability by working pattern**

*The percentages used below are based on 272 employees with 79% equality record completion.*

| Disability        | Full time   | Part time   | Total         |
|-------------------|-------------|-------------|---------------|
| Yes               | 20-25%      | 10-15%      | <b>15-20%</b> |
| No                | 60-65%      | 70-75%      | <b>60-65%</b> |
| Prefer not to say | 15-20%      | 10-15%      | <b>15-20%</b> |
| <b>Total</b>      | <b>100%</b> | <b>100%</b> | <b>100%</b>   |

**Table 7.4 - Employees 2019-20: Disability by training**

*The percentages used below are based on 11 employees with 85% equality record completion.*

| Disability        | Percentage  |
|-------------------|-------------|
| Yes               | 15-20%      |
| No                | 60-65%      |
| Prefer not to say | 15-20%      |
| <b>Total</b>      | <b>100%</b> |

**Table 7.5 - Recruitment 2019-20: Applicant disability by recruitment type**

| Disability | Internal only | External only | Internal & External | Total         |
|------------|---------------|---------------|---------------------|---------------|
| Yes        | 10-15%        | 25-30%        | 10-15%              | <b>10-15%</b> |

|                   |             |             |             |             |
|-------------------|-------------|-------------|-------------|-------------|
| No                | 75-80%      | 70-75%      | 85-90%      | 85-90%      |
| Prefer not to say | 10-15%      | <5%         | <5%         | <5%         |
| <b>Total</b>      | <b>100%</b> | <b>100%</b> | <b>100%</b> | <b>100%</b> |

**Table 7.6 - Recruitment 2019-20: Applicant disability by recruitment stage**

| Disability        | Applied/withdrew | Interviewed | Appointed   |
|-------------------|------------------|-------------|-------------|
| Yes               | 10-15%           | 10-15%      | 10-15%      |
| No                | 85-90%           | 75-80%      | 80-85%      |
| Prefer not to say | <5%              | 5-10%       | <5%         |
| <b>Total</b>      | <b>100%</b>      | <b>100%</b> | <b>100%</b> |

**Table 7.7 - Leavers 2019-20: Disability distribution**

*The percentages used below are based on 11 employees with 85% equality record completion.*

| Disability        | Percentage  |
|-------------------|-------------|
| Yes               | 15-20%      |
| No                | 60-65%      |
| Prefer not to say | 15-20%      |
| <b>Total</b>      | <b>100%</b> |